

Milosevic leads retreat to communism


The Serb president is discarding his nationalist colours in a


A helicopter belongin
 Serb-owned hoonses in a
ivllage abandoned a year
ago by Serbs fleeing a ago oy Serbs ilieing a
Mosilem-Croat offensive
lo In apparent retaiiation for
the deturuction last month
of damaged Mossem
 campaign across Bosina
prevent the erturn of 2m
refugees, a provion prevent the return
reftgens. a provion
enshirimed in the Dopt
 the en High Commisslo
Tor Refages to visit theid
hames. now in in
north-western Bosmena. and who during ths war had
remained on the politcal
 socialist

 t for Sertian nationalism
Speakng on condition of
onymity he said: "The
tionaliss are very dissat.
tod


## Yeltsin takes back reins of power






## Bonn sets deadline on spending cuts


utra-nationatist Radical
party of Mr Vojistav Sesell in
both the federal and local both the federal and local
polls.
The Radicals. whicb won 16 aeats at the federal fivel
appear to have won the
 Milosevic jettisoned derbs in in
neighbouring Bosnia in 1998. Mr Seselj, a former poitr.
cal prisoner who leads a cal prisoner who leads
paramilitary group preaches
national solidity among
Serbs -
 ane eventual unimeation or
all Sert lands.
The Serbian President rose The Sertian President rose
to power in 1967 on e pledge
to protect Serbs wherever to protect Serbs wherever
they were in Yugaslavia.
Many Sers.
away virtory in they gave
Bosnia in the Dayton peace agrement.
They feel outrged and
betrayed by Mr Milosevic.

## Juppé under

 new attack
## France's prime minister, Mr Alain Juppé is not fit to have the job, Mr Charles Pasqua, a Gaultist former


 as "the first regirnent of boot lickers".
Mr Pasqua warned that France was Mr Pasuua warned that France was on the verge of a
revoli against the rigour of the goverument'
qualify $f o l$
 referring to plans to squaveze the budget deffcit. Mr Juppe cannot have felt his position reinforced
yettriday when Mr Pasqua said, after havtrg bad unch
 can change premiers at will
Mr Edoullist former prime ministe
calladur, Gate has added his voice to criticism of the goverament's
handiling of the sala of Thomson, the stateccontrouled


Finn calls for Emu delay The new parliamentary leader of Finland's soverning
Social Democratic party has sharply criticeed plans to launch European monetary union in 1099. This is in
deainance of Mr paavo Lipponen, the SDP prime eminister
vho is pusking hard for Finnish membership of Emu.
 she uld be postponed for a decade. He was careful not to
suggest he was planning any revolt against Mr Lipponen.





MEPs face expenses squeeze European MPs face a clampdown on their lavish
expenses. Mr
what is
whis.
committed
 leaders of the poiltical groups to seek agreement on
tightening the rules for bencifis and travel alowances.
The meeting followed pressure from several MEPs after The mesting followed pressura from several MEPs a
a Brtish etievilion documentary tast month sbowed
secretty fimmed abuses of.the ssstem. These included
 The main positical grousp, inccluding the dominam
Soclalists, said yesterdy thy supported reform
principle but were waiting to bear the details of Mr
 prestident. vice presidents and political group leaders can
agree roformi they could be tmposed outhout a
pariliamentary vote
Neil Bucchleg. Brussels

## Hard Rock Cafe penalised

 Police yesterday sbut down the Hard Rock Care in Prarisfor two weeks. saying it thad imported beef from ritan in
defonce
 describing the move as "totally undustrifien" sald it w
appeal against the thosure which was linked to the se
by health tinpectors last week of 300 okg of frozen appeal against
by headth inspec
hamburgers.
A police statement sadd the agriculture ministry Had
-confiruet that the tmport to
France of the beef seized on ctober 28 was illega". It cited a danger of "sertious risks
cor public health" in ordering the closure. The meat was incinerated.
The Hard Rock Cafe, part of an American-style chain
owned by hhe Rank Orranistion, ssidt the hamamburgers
came legally trom cows raised in Ireland and had merely cared leyally from corwams raised in Ireland and had merrely
beenter paris

## Romanian coalition forming

 Romani's two min opporition parties, which defeatedthe former communist
pariliamentary elections, said the tast nits nimet the they wouldy sign a parliamentary elections, sadid last night they would sign a
governing pact tody. Result announced yesterday gave
the cennererigt Deymocratic Convention 30 per cent, and








 ECONOMIC WATCH

Greek inflation rate eases

## Greok inflation <br> -

 Greece's inflatioo rate
slowed to 8.3 per cant in
octoboret from 8.5 per cent

Reports give differing verdicts on the progress made by countries towards Emu
EMI sees bad omens for smooth start






Spanish and Italian bonds show surge

| Fichard La apltal Marke | the Maastricbt treaty, which could allow them to become founder members of Emu |
| :---: | :---: |
| Italian and Spanish | This week sentiment has |
| in yesterday morning on | been buoyed by comments from Mr Jacaues Chirac. the |
| , | French president, indicating |
|  |  |
| nei | make |
|  | The US election resuit, |
| year paper talling | whicb initialy buoyed he |
| its at one point | kets, bas also belped. The |
| ter in the | value |
| markets lost ground in com- |  |
| with gilts | cally rises or falls in line |
| riket. wblcb acta | Yestertiay's report by the |
| for Eur |  |
| There | the European Commission - |
| ria." said Mr Mark Fox, chief | was initially ignored by trad- |
| ean srategist at | ers However analysts said it |
| ment bank. "No one has an |  |
|  |  |
| ece | began to miter |
|  |  |
| paying a ylield of nearly ${ }^{3}$ | Mr Jullan Je |
| centage | European <br> Nikion, the |
| spread - has narrowed |  |
| the |  |
| By late afternoon. Italian | ne |
|  |  |
| oint | still "jumping on the band- |
| e more tha |  |
| percentage poin |  |
| Investors have been |  |
|  |  |
|  |  |
|  |  |
| Spain could reduce | ltaly and Spain as part of |
|  |  |

## Brussels gives upbeat budget deficit forecast

By allian Tett,
EConomics Co



## Ciampi insists Italy's economy in good shape


turn reducing the size of the
overall buddegt deficit tiom de
Mr ciand he
was confident lotaly could Mr Ciampi also. sald $h$ resolve with EU partrers
any diferenes over trea-
sury operations to rednce sury operations to redice
the dencint which ha masisted
would not be window-drese woul
ing.
Re Repeatedly Mr Ciampi
emphasised bow dramatic emphasised bow dramatic
ally the spread between Ital lan and German 10-yea
benchmark bond yields ha benchowed - trom over 500
napisi points at the beginumg
or the vear to 191 this week of the year to 191 this weelk
bring tig s sginifant saving
on the cost of servicing fraly'e buge e tebt stocik
The trend in falung The trend in falung inter
est rates could mean debb
service faning to the equive service faning to the equide diva
lent of 8 per cent of gros domestic product. by 1939
fintead of over 10.5 per cen
this year. Meanwhina then instead of over 10.5 per cen
this year. Meankhua, the
primary surplus (balance of primary surplus (balance of
recelpst and expenditure les interest payyments) would b
i.5 perc cont of sip.
Mr Ciampi sadd the gov Mr Ciampi said the gov


Ciampit conflden least L5,000bn (s3.3bn) in This would be inculuded as overnment has pledged. to ns part of trasurus second sparation of
he 1997 budget Until now the centreleft government has consciously
vootded 1 ncluding. any
windfall ${ }^{\text {mavine }}$. st payments in its :macro Turning to the EMal ropost on camp of sadat the data whens.

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Sorry Bonzo.
the offer is for,
Sorre offer is forl
the
humans only
grear desmanions, ivery cirlised offer: Iy Emirates full iAIA farc, Busincss or First trom London or
Manchestre, and your two-legged firiend fics return with you io the same class for just $100^{\circ}$ of the published fare. Thc Emirates Companion Fare Offer. Another great reward from the award-winning airline.

## (x)

## Emirates

THE FINEST IN THESKY

Large Brussels study endorses effectiveness of regional aid


EU's north-south divide narrows



## Gains in Spain, but rich and poor continue to grow apart

| White in $M$ |  |  |  |  | mould reject any rednction in |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ain receives more of | nct |  |  |  |  |  |
| ropean Unton's regional aid | 78.2 per | product per head | unemployment rate in Andaln- |  | sion fands, the | det |
| than anyone eise, and more than | age in 1995 , compared with per cent in 1985 when the | loss of popuation. The same | cia, which was 30 per |  |  |  |
| lished to help pall up ti | try sigued its accession treaty. |  |  | and the canary islands, have | at |  |
| embers But. while there is | But the dirrerence betweel richest region - the Bal | EU aid | hand the rate has | already moved above the ethresh- | 7bon. <br> However, Spanish diplomats |  |
| ned, the gaps between | IElands, almost 20 per | "A combination of continuons |  |  |  |  |
|  | the EUU average |  | For all the regional support | Defending Spain's claim to a | the coumtry's share of fumding is | capital in the less-fayoured |
| ting to a study* just pub- |  |  |  |  |  |  |
| lished by Fundacion BBV, the | capita figure for Extremadura | th | theas | the centre-right government in | EU-backed infrastractore pro- |  |
|  |  |  |  |  |  | Fundacion BBV, Plaza de San |
| m io all regious or spa | the Mediterranean islands have |  |  |  |  |  |



# EFFECTIVELY, THEY'RE ALL WINNERS. 



Survival often depends on working together.

4


## LDP factions seize back levers of power



Combative Bhutto attacks Leghari

 TOUGH TIMES AHEAD FOR VIPs



China hopes Clinton
's win will boost ties
A presidential




ASIA-PACIFIC NEWS DIGEST
Cabinet changed in Vietnam

## The Vietnamese cabinet was reshuffled yesterday with new appointments announced for the finance forelgu ives

 Vieteram and she race many of the minicistions-make sting in
up from the number two position in they organisations up tram the number two position in their organisations
The nuance minisister will be M M gwen Sinh Hung.


 powerful interior ministry - again a promotion from
AP.DJ. Ho
being a deputy minister.
Australia losing Asian market
 a government-comminsioned report claimed y bsteriay.
The report commissioned bt the Departemo f Industry
and oversea by




 adopted an offshore banking unit regime still complex
and uncompetitive with Singapore s. $N$.
Death for Chinese bank chiefs Two senior Bank of China managers were sentenced to
death by a court in China's southern Guangonont province
yesterday Tor misappropriating Yniom soma yesterday for misappropriating Yn710m sssomit court
owicers sid Peng Weiquan and Chi Weiqi. section chit saucers sad. Peng weiquan and chi weiqi. section chider
and dcputst section chief of the bank' s ranch in the city
of Zhongshant were given the death penalty by the cit's of Zhongshan. were given the death penalty by the city
Intermediate People's Court with Chis s sentence
on d suspended for two p yarra.t The prosecution sentence the
defendants had misused a reserve fund of the bant
 over as $\mathbf{S}$ Korea foreign minister
debonair $\operatorname{DS}$


Opposition leader demands a re-think of investment policy
Thai compulsory savings urged

By Ted Barchacke
in Unborn Ratctiathani General Chavelit
Yongchaiyudh, a favourite Yongchayyudh, a favourite
to become Thailand's next prime minister. says a
notion wide compulsory
retirement savings scheme and curtailungins investiem
would be the cornerstones o
bis ate bis attempt to solve the
country's chronic current
account deficit and restore irtingstional confidence in
the That exon oms A national savings plan
would
collet


Sri Lanka to legalise gambling
in Colombo Jayainghe Sri Lacks yesterday
announced plans to legalise
gambling. jicludtry casing gambling. jrcluduhg casino
as paris of revenue
raising measures in budget to measures in risizin
defence spending and
worsening budget detail worsening huendet deficit
Unveiling his proposals
 years budget. Mr G .L P Peris.
deputy finance minister. told pappliament trance minister. told
parlours would be bepening only parlors would be open only
to foreign nationals and
supervised to foreign nationals and
supervised by the Ceylon
Tourists Road
Sri Lanka banal casinos






THESUPPORT. Such an atractive solution is typical of the creativity of the Intemational Cash Manggement experts at ABN AMRO Bank AS a top provider of ICM senvices, ABN AMRO Bank's slaff of seasoned cash management professionals have the expertise to combine multple international disciplines in order to dellver the right solutions for our rustomers, The resull? The ideal strucure coupled with state or the art electronic sssterns, plus the highest quality cusLomer service avalable, This rare combmatoon is the reason why so many intemational companies have established a parneership with ABN AMRO Bank A combination that not only gives clicens accesss to a vast network of knowledge to assist them with the complexity of managing their cash around the globe, but also offers instant hocal sccesss to an unparalleled range of facilities at more than 1600 branches throughout the world.

ABN•AMRO •The NetworkBank•


## New

J
$\left\{\begin{array}{l}\text { ockeying for position in } \\ \text { the new clinton cahinet } \\ \text { has alrcady tregut }\end{array}\right.$ has alrcady hesur as
ding aters prepara to
anc centre US political learc
stage.
In addi
from the
state. defe In addition to departures
from the departments of
state. defence and trade. one

 "burned out" after inve hec
tic years.
Mr LLon Panetta, the pres.
identic chief of staft bydee dents chief of starf. the preses-
negotiator and disciplined political professional, is
hought to bebankering for
bls native callorna ould run for state governor
in 1998 , for whict he would need time to prepare.
He could be succeeded by He could be succeeded by
MIr Harold Dckes. now his
deputy. or Mr Mrskine Bowles. also once a Panetta
subordinate and nd now
lnvoived in investment
banking back in North Caraend to racial quotas By Gerard Baker The state of California may
na longer be abre to bire
employees. award contracts to companies or grant
admiscion to its colleges and
unverities on the basis of of
kids on the White House block
 Gore's right liand name
the
lake.
advise ake. the national security
divis.. is shrouded
ders. is tery. If he goes, possibse
reppacements include Mr
Strobe Tabot Strobe Tasboth now deputy
sereretral of tate but
realistic contender for an tecreatry or state but not a
realistic contender for the
top job. Mr Sndy
Berger currently. NSC number tio.
and less ikikel. Mr Enichard
Holbrowk. chier architect of Holltroukc. chief arcclitect
the Bosmlan peace accords.
The economics team ma clanne less than most may
Ronhert tubin is unssailable
is trensury secretary and sis treasury secretary and
lave. his joh as odoes Mr
Robert Reich labour secre tary. althoumh
swte: portolios.
The scrurity The security or. Mr Rubin's
anne may be a source conus. may be a source of
iristration for Nir Larry
ummers






## Deep-rooted economic fears loom over second term

The swing in the public's mood on the economy was one of the remarkable stories of this election year, argues Gerard Baker






for US on share freeze By Kennoth coooding， An Ontario court has
released USEs52m worth of
shares owned by Mr Robert
 mining entrepreneur．that
were Iupponded in August
at the request of US authort at the request of US authori－
tes
The court criticised the US
authortities for falling to dis－
 pay Mr Mriedand＇s costs．
The US authorties must
decide by late tomorrow
whether to ampe tomor At previous bearings tha
US authorites satid the
shares would cover the cost
 Rened by Gallactic
Resources，a compay which
arr Vanciuver and whered ini－
tially he was botth hhairnan
inile chief execotive
 It is believed this was the frrst time the US Uatthonitives
froze assets abroad to cover
enivronmental clean－up The shares represented a
third of those Mi Frieclland
received trom the eceived from tha Cs4．3bn
USS3．2b），takeovar of nother of his companies， by Inoco，the world＇s biggest
nickel produceer． The Ontario court aliso
tuled that the प̌S had farled
0 make out a case to shom to make out a case to show
Mr Frriedland was fliable
under US environmental law Cor the eosts of rememedial
work at summitivlle． Mr Friedland filed an affi－ avit in september which
said．bis．interests
were severely damerests were by the
freeze on the shanres，which e needed as securrity to Hance business ocuportuni－
ties．He said from his Staga－ pore office yesterday that he
would study the fult text of
he judgment before decid Islands thorn in UK－Argentine side Relations have improved but Falklands issue will not go away，writes David Pilling


## Texaco battles to limit race－claim damage

 Texaco，the US oil company，was fighting yesterday to mit the damage from wwht Into one of has developed mosi
ing．ramag．
naseal discrimination
cases an
 The energry glants discom－
fort has stemmed from the

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${ }^{\prime}$ Human error＇ in Peru air crash

Human error may，after all，
have been responsible for have been responsible for
last month＇s crash of an
Aeroperu boeing 757 in Aeroperu boeing 75 in
which all
nine prew diedsengers according to nine crew died，according to
a statement from Peru＇s air
transport authority．the transport authority，the
DGTA
Three＂static ports＂in the Three＂stattc ports＂in the
arcraft
found tuselage bad been found to be covered with
adhesive tape，the authority
sadd．Tha ports sadd．Tha ports net as sen－
sort to measure atmospheric
pressure and the aircratt＇s heistre and speed．
Auroperu spokesmen
 eenn located among wreck
age on the Pacinc ocean
floor 25 miles north－west of na．now，it had appeared
the crashs on october $\begin{aligned} & \text { was } \\ & \text { due to total and inexplicable }\end{aligned}$ due to total and inexplicable
computer fallure．Recorded
converstion betweeo te
copilot and the Lima control

 Mr Victor Girao a former
pithor and Pervian avianton
expert sald that if adhesive expert，sald that tif aviactivive
tape had been left bockng
the air intakes after servic． ing．then resporsibitity
worl frall on the ground
crew and the pilots．It was the obligation por the the lit was to
make visuan chers of to
outside of the aircraft before The task of recovering
todies and wreckage bss been arduous，So far，only bs
of the dead have been recov．
ered， of the dead have been recov－
ored．with 34 identified．
Attempts to recover the Attempts to recover the
remaining victims are con
tinuing．The nligbt data recorders have been sent to
the US for analysis．
The Aeroperu crash is one
 nears over te．save saty
travel in the reglon．

## Drum maker rolls over its final frontier <br> By Gordon Cramb In Amstordamm <br> Van Leer. the world's biggrst maker op steel drumg sed for shipping oil and temicale yssiterday manufacturing sitte. The iternationatiy efnce it pened a UK plant in 1827 , past two years in Chln Tusta and Consta Rica. The flal frontier it is to ninvest fronter? Japan <br>   ket until now dopminnted by aftuistes of the country's byg steotnuakers. The dectsion to go of thone Toltows tha foliture of planmed joant production venturs, tta prospective tocal partner, a oteel fabricator, s. understood to have been scared off hy indicatlons benat stael eupplies for ftom other lines might be in jeppardy it steel oupplies for tita other lines mivht ex fi joppardy it It entered the drums bust. <br> It entered the drums bust. ness. As a Van Leer official caul. 为 fution  <br> ,

UN body 'ought be able to take international action on breaches of workers' basic rights'

## ILO chief seeks more powers

By Frances Willar
min Genova
Mr Michel
director-general
Internansenne.
of tion the international
Labour ILOAS governing body for
greoter powers to toake action agoinst countrizes
that tiolate workers bastc rights. oficials want foreed
iabour and discrimination to be treated in the same way
as restrictions on the organieation of trade unlons. agency the United Nations
aghitigat and
philicly condent whether or not they the draft dectaration for the
$\qquad$


Consortium signs Turkish power finance deal



## Brittan calls

 for end to Cuba rowConsortium chosen to modernise phone networks includes Lockheed Martin BT-led group wins \$1.6bn military deal
Iliner talik as S Kon gn ministe

$\qquad$


McKinsey says British quality
ranks second only to Japan's
$\qquad$



- claims cause surprise


## $\rightarrow$





Banks to press ahead on monetary ynion




Currency traders face 69 fraud charges in Jersey






 Tonde in

## Repos may ease integration with euro

 Even outside Emu, market would help to maintain reputation of London('. siambllit












## Business leaders to aim

 for currency consensusUK. NEWS DIGEST
US company in \$18m expansion
The US company Align.Rite International is to invest Its south Wales factory, boosting the Erowing semiconduc or ind wstry in the region, The project, whicch is grant.
added by the welsh Office, will add 200 jobs to an exsting The eomponkyy which is based in Los Angeles, bas been
at Bridgena since 1934 and exports three quarters of its at Bridgenand inice isps and exports three quarters of its
output. In decidng ositite the project in Wales. Allegrite cutput. In decididng to site the project in Wales. Align-Rite
 song Kong. LG amouncoed in Juy that it wew a ppen of a
 - bank of england Warning on strength of sterling The Bank of Enoland. the UK central bank, warned yes.
terday that the reeent strength of the pound should not be
twed as an excue for keeping interest rates too low. In an
 exert an enduring downwward pressure on innation.
The Bank added that up to half of sterling's recent appreciation was the reselt of higher oit prices. This apain
shourd only deppess infation for a while, as prices overall
in the economy othe economy move to
other wiss have recorded.
We should not set
 - PETROL PRICES Three to merge service networks
 petrol price war was a derce
launched by Esso arrier
this year. About 400 job
 force a combinined work.
to be are eapected
planned merger oft of the
por the
 stations widn make the new
company y fhe fourth argest
petrol retailer in the Uk after Esso, Shell and British Petroleum. The new com.
pany will hava an estimated market share of 8 per cent. It
WIIt be particulariy strong in Wales, the English Midiands and parts of the southeast, Gulf, a wholly owned subsid.
iary or Cuevon on the US, , also plans to close its reitinery
at Waterston in west Wales by the middie of next year as NUCLEAR SAFETY Yrish government to back lawsuit The government of the Republic of Ireland Is to back a
private lawsuit tin the Duhlim courts abainst British
 $180 k m$ from the eastern coast of the Republic of Ireland
Mr Brendan Hownan, the Trish minister for the environ. ment, sald the state authoritles would offier financial and other assistance to four resideats of the repubulic wbo are
seekiog closure of the plant teecause of its alleged threats
to health and the environment
 the heard in the republic. it rejected an appeal by BNFL
that the action could not take place in a separate jurisdicThe Yrish government is to offer scientific, research and wide traw" of intermational evidence to assist the case
John Murriay Broun. Dublin
agains the UK plant. LABOUR PARTY FT article sets off hair debate

 Ilex strategy to win over Britain's women voters.
TThis is the blackest diay in the FTs s roud history of

 reated, and
Mr Blatrem said
M


The CBI will also publish
ith secoind anmual survel of
business peoplec

 over Emn bnt an o
wbelming majority
favomr of continued m
bership of the union. ership of the union. Mr
Turner himself coneded
that the conference cond arner himself concedes
hat the conference conld
send out contradictory sigEals about Rmuactory
Mr Turner helleves that
he UX is well-placed to tak
 changes it carried oot in the reform - and of the econo-
my's recent good perfor
mance.



The new year in the DM make teress-rate products market on November 12 , with the launch of DTB. With short dated maturi
ifs extending into 1997, the
sure can be eliminated. Hedging with an One-month LIBOR futEurope tor the first lime. But that's not all: a Three-Month Euromarh Future with serial con
on January 14, 1997, making
TB the only derivatives exchan-
Se to offer the most important
one month to ten years.
With the conversion of Europe's
benchmark currency, Into Euro
the DTZ will have the perfect product range to prow ide pout With more reasons to celebrate prosperous new year.
Your access to success



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 Michael collins has been accussed
of multiple distortons. It thtro
duces an armourrad car into a
football ground massacre actur



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sionable old
But to these who call the fillea a





| Aitivationich |
| :--- |
| GUTS |
| GUIDE |

■ AMSTERDAM CONCERT
 petior works by Chausson,
Saint-saenn and Dukas; 8.15pm;
Nov 9 C BERLIN CONCERT
Phillharmonie \&
Kammernialisal 49- Deutsches Symphonie-orchester Berin: with conductor Andrey Eoreyko and
violnist Gidon Kremer perform works by Shostakovich,
DANCE
Deutrache Oper Berinin Tol:
$49-30-3438401$
 Berlin: pertorm Petipa's
Raymionda - Pas da Devx to




## - BONN

OPERA
Oper der Stact Bomn Tel:
$49-228-7281$
49-228-7281
Conid Zaubernote: by Mozart.
Conded by Gustav Kide conducted by Gustav Kulurn
penformed by the Chor der Oper performed by the Chor dor Oper
dder Stad Bonn and the Orhester
der Beethowevinalle Bonn. Solotsts Include Melloa Ramos, Lothar
Odinlus and Anna. Martia Martinez; 7 Pm ; Nov 9
T DUBLIN
CONCERT
National Concert Hall Cooléras Noxcisisinta Tel:
 performs works by Beethoven,
Fiete, Grieg. BItten and Debussy;
1.05pm; Now 8
T HELSINKI

## Opera/Andrew Clärk

## The two big seducers are back



Hon - has lost tts capacity to
surprise and delight. Even the
famous fuke-box, and the laught famous juke-box, and ane laugh-
terside indaces at Sparafucie's rive
enars with the erside bar, jars with the bitter
fatetutumess of the final act. This
is a production

 Janice Watson's role-debut as
Gildar she may have the voice for
"Caro nomer , but she sinss it in

 back, though the voice sounds
pushed to its extreme. John Con.
nell is an exceptionaly
aftucie, and



Dance Stamina on speed

Bodies nying twisting
and slamming to the
ground like fish out and slammingy to the
groman Hike flsh out of
water. An atr of danger
 that the stage has been elilectird
fited and that ras-doll girls and
sweaty yhaps are being jerked by Ealivanic shocks.
This
is the movement language


 breatheed. This is art for an anx
ious generato on, for ar public
whom demee is a branch of tag
 tmportiant than invention, and
exhaustion (cat least on the part
of the dancers) a criteriton of


 Loe dancers survive the purnish-
ment they thake each hight in per.
formance, they will deserve med-
als. he plece is entirely char-
acteritice for
four ment
fris
firssed in de cut rigueur black- turis this
Serocions speedetic They teps
tonch, and pass on.
 incldents areo like like (ounfe ate of thecke.)
Exhilaratiog for a short time the pieace merery for a shos on withe
boing anywhere io particular. The accompaniment nses
baroque muscic played on two
harpsichords on stage (and ove of them seems to have beena one
tored by an eletronic saboteur
since it prodnces fearsome
 how distracting notse cembe.
Metal grilles define or enclose $\begin{aligned} & \text { he stage area. At his beet - in } \\ & \text { quartee } \\ & \text { they the men } \\ & \text { thapple and run, trippich }\end{aligned}$ over one of their number on the
ground - Iock reames a theatre
of real tension. At bis least conincing, we see the same coarse
expenditure of energy repeationg expencucture e of
trime and again.
An indidental annoyance of the
evening is the showing ou a
screen of film of the dancer Louise Lecaratiter (a da dadelion-
heaided blonde) eating papp, while
on another screen she is seen neanother screen she is seen,
heoving made-upas her ages seft,
lock like Andy Warhol in drab. The company dancing is
Impresive in its stamina and
atch-as-cat atech-as-catch-can daring.
thongh tbe etris knepars are
not the most wimning fashion accessory. (They have rather The Peecock Theatre, lurking
n the bowels of a building and
cearly
inspired Street tabe station, is spacious,
with perfectig hideons ceor,
combining the worst aspects of



Clement Crisp




## Do-it-yourself for equity investors



## When it

in Bosnia, it destroyed a family in Nottingham.

The Royol British Legian is committed to helping serving and ex-service men ond women, their fomilies ond dependonts. Over 16 million people ore entitied to coll on us for oid. Your donotians ollow us to provide the support that many of them bodly need. Here ore o few exomples:

Last year, 30,000 visits were made to hospital patients and the housebound.

58,000 people were helped with pension advice and support.
2,996 people (over 700 of them disabled) were employed by us.
450 people were accommodated in our Residential Homes.
These people, and thousands more like them, depend on your continuing support as desperately as we da. If you can help in ony way, please call us on 0500110011 quoting GA4.


Emu could be put to the test by
Assumption on funded running currencies in parallel


| Europe |  |
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| cote eurow, while resil | their aftairs in the UK In |
|  | 1 would propose the |
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|  |  |
| be able to open bank and savings accounts in both |  |
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## A turn up a blind alley on Keynes



Fair use of competitive advantage




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earig quarter of the in the next
century, as the rettring
 Arguably for those affected
this will be justa as aruel a
deception as default wy bis wiu be just as cruel
deception as defult biy
goveruments enththeir goverriments on their
tantunded pension proxises.
As it happens, there are good reaspons to prefer
funded penston systerms funded penston systerns $t 0$
uunfunden ones s-but don'th
let's pretend they make the problem pretend disappear.
Benjamin Meuli,
managing director. Benjamin Menli,
managing directo
s. M. Morean


## COMMENT \& ANALYSIS <br> After the celebrations

## Now it's the world, stupid



Bank's note


## EMI talks tough

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A Republican Congress and the shadow of Whitewater could make Bill Clinton's second term a challenging one, says Jurek Martin


Winamcialsime
The Donald



100 years ago


## 50 years ago






## FINANCIAL TIMES

Thursday November 71996

## Report says slowdown was temporary blip Asian export growth to accelerate next year  <br> Major to warn against easing terms for Emu

USAir places biggest order with Airbus Rumbus Aerospace Comespondent
Alrbns Indnstrie.



## US <br>  <br> <br>  <br> <br>  <br> 


coverig an the aircraft US
is ordering, from nine
month this
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1997 and 18 a month

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## Clinton

continued from Page 1
It per cent for Mur Bot Dole,
the Reppbbicali candidate, and
por rent for Mr Ross Perot of
he Reformo part::
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Altho पirche airline all ances
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## German car parts



 Arrimes at the endi of last yea
and from Malaysia Atrine
earlier this year earlier this year.
Alrbus says rit has suffered
in the past rom not being
ante to offer as extenstwe in the past from not being
abbe to ofter as extenste a
range of altcraft as Boeing range of altcraft as Boeing.
The Emoupeazm manaffacturg
consortrum has no targe air craft to compete with the Boe-
ing $747-4000$ which carries 400
nussengery




Unaudited results for the

|  | Unaudited results for the six months to August 31, 1996 |  |
| :---: | :---: | :---: |
| Turnover | £1,505m | +13\% |
| Pre-tax profit* | E177.5m | +14\% |
| Earnings per share* | 27.10p | +14.5\% |
| Dividends per share | 6.25p | +9.0\% |

*Excluding non-operating items

- This was a strong trading performance. Like for like sales growth was $5 \%$ with the remainder from acquisitions and new outlets
- Trading cash flow continued to be good, helping to support a vigorous capital investment programme. Over $£ 250$ million has
$\square$ Our trading results confirm that consumer spending is on an upward trend and I expect this to contimue. Competition, particularly in the eating out market, remains strong and at the same time customers' expectations in terms of value for money and quality of service have grown markedly.

Whitbread has worked hard to meet and frequently exceed these expectations. I am confident of the company's ability to compete successfully for an increased share of leisure spending.

## WHITBREAD

## Siemens warns of stagnant earnings

## Cerman banks

 examine merger examining plans to mergeup with Nonfirned it was
Landesbank. The
The move group among the country's three largest banks Citic may take HKestbn stake in Unicom
ctrc Pactif, the Hong Kong arm of China International Trist \& L Investronent Corp Beijing's nlag-

 roviewing its 8
comp Page 18


## YPF unvolls venture with Amoco

 Ats Maxus unit was to forma a joint venture with ane tas operations in in the at Tertiting costs of oil
western OKliahoma Page 23 Panhandle and
Metark to sell chomicals division Metsti-Serlid. the Finnish pulp and paper group.
 Pilichangton drops spla-off plan Plildmeton, the UK-based elassmaker, has aban.
doped plans to spin off a 49 per cent stake in 1 ts

 fast-grow
Page 24.



Shares fall $9 \%$ as weak economy prompts gloomy forecast
 year 2000, compared. to just
over 10 per cemt
Simens also saida yestertiay Sempens also said yesteriday
it expected to toke restrictur
ing measures at the metical ing measurues at the medical
ensinearme buniness
reacted stribestin tr traikfurt reacted satrinet in trank thencturt
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US Dominion Resources eyes British utility

to he so low among atulty shareatoiders - mainly because






| Cork | vide "new avemues for the brand" | the late 1980s. WThe US market developed sport as a life style amd the Exropean brands | be funded by Puma's sun increase |
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| Monurchy/Regency | ${ }^{5} 5$ | utidn't monderstand that," said | mir Arnon Milcha |
| rraduction and dis | Lovestor ners incl | Mr Zeltz. Puma |  |
|  | mante 1 | mark in the US when it |  |
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|  | has a US market sharee of less |  | Proventus Handels, the fwed- |
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 price for memex coibser siemess Niscoror firorme toness steme sesmin, he com

 putic empanys Siemens amoniced thin

its French luxury goods arm
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Big demand for Telekom issue



 By Mloheel Linclomann and
Nicholas Denton in London Investors have bd for at least
DM 7 75bn ( $(550 b \mathrm{br})$ worth of stock in. Deutsche Te Telek om's
DMIshn privatisatito iksue
This fourfold oversnbscrip-

 tactical or
Internationa
investors









## Citic Pacific considers HK\$5bn stake in Unicom




 Indian 170
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U.S. \$250,000,000 | $\mathrm{S}^{\prime} \mathrm{k}$ |
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| CL |

## Crédit Lyonnais

Subordinated Floating Rate Notes Due August 1997 Interest Rate
Interest Period Interest Amount per
U.s. 510,000 Note due
(4) CS Firemt Boston


BONGRAIN Increase of consolidated sales For the firss 9 monhts of 1996. BONGRAIN's consolidated
salcs imounted to FRF 7.4 bn.
 the end of September. the impaet of exchange ratcs is


$$
\mid
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997
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$5 \%$ per snnum
74. November 1996
7 7h February 1997 s. $\$ 146.94$

, man

## Samsung Motors may

 bring car launch forward


TNT reports profits up by $14.7 \%$ By Nikki Talt in Syctrey
TNT, the Anstrallan
transportation company
snbject to ashn
(USS1.6bn) recommended snbject to a As2bn
(USSI.6bn) roeommended
bid from the Dntch KPN
post and telecoms gronp.


 A823.5m a y year, agp. How-
ever. after tax. this figue
fell too A77.79m, compared
with Asiz
 $\begin{array}{r}68 \\ \div \\ \hline\end{array}$
 sian airline whithe hasstra-
now
biaen sold to Ar New Zea-
lana.


 them with other tincome nas
temg sifincant positive effect,
he said after TNTM's amual he said after TNT's amnual
meeting.
Ansett's acconnts, pnb-
1sher Mished earlier this weok,
showed the arirline making
an operating loss, before tax
and
 GRTN owns ebont 20 per
cent of TNN. One big institu.
tional investor has said the tional investor has said the
hid terms sare wet the lower
end of valuatons we have
on the company.Mr Fried
Mailhr TNT TNT chairman, told

Come
Repackaged Toechst willet market decide
The world's largest chemicals company wants each business to be separately valued by investor



Woud texend anine haius





## Swedbank and

 Christiania forge ahead





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 into joint ventures by the
the of the braak-
Hoech.
Hoent has Hoechse has a longstan
ing joint venture lipys and
recently announced a poly.
 Simed yt was in tanks with
BP which were expected to
resolt in a jofnt venture for result in a joint venture for
tis polyethylent business by
early yexty year.
Beyond this alliance, the

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would lean to constant con
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Dormann lit would also add

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mate aims of all business
enterperises.

Jenny Luesby

## Coatings help Akzo edge ahead



## Israel awards two telecoms licences

| by Avi Mactulis in Jorusalom | (52.22bn) rev |
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| Israel yesterday ewarded |  |
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| ces to two |  |
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## German banks examine merger plans

## Merita begins to benefit from merger

The Finnish bank hopes negative publicity does not sour investor confidence




## Dreyfus in rare public outing



## on Thursday, November 28

Interest will focus on Greece after the September 22 springboard for investrnents in the Baikars and eastem Eyrope in general.
Tel: +44 (0)171 873 Kinsty Saunders Alec Kitroeff in Athers Tel: +3026713825 Fax: +3016749372
FT Surveys


American Express in Spain deal


 Mr
Banco Sangran Auder thrree years ago.
Moresident for Mr Jorgen Aumaner. president for Europe of the U
travel and financial services group. said the move
refiet

 Bad debts hit S African bank


 rose 1211 per cent to Ra 25b



 Ukraine awards sale mandates




 Austrian exchanges to merge







Tabaqueira sell-off delayed




 hal decision on the

## AOM board resignations


 develomentt emerving just a day after Britied Airways


Cap Gemini stake sold






- Securitas, Europe's leadithg seceritity zroup, posted

 Saint Loous, the $P$





# THE GERMAN PFANDBRIEF 

## Progress Report for Investors

Efforts to enhance transparency and clarify misconceptions paying off

## Pfandbriefe continue to attract new investors



+ 3.5 basis points - in effect rewarding investors for the lower iquidaty inmarket Jumbos themsselves, bowever, contionued in turn to trade at an average spread of 13.6 basis points over Bands.
- By the end of September 1996, the total volume of Jumbo Pfendbrief isspes had risen to DMM 104.6 billion,
made up of 57 indivdual issues. This made up of 67 indivd was an issues. This was an impressive advance by any stan-
dards, and means that Jumbo Pfandbriefe accounted for some 30\% of the entíre Pfandbrief issue volume since May 1995
While the development of the Jum-
to Pfandbrief bas been the sígle most important recent stimulus to to inceressed meains been the only one. Other key advances have included the launch of new Pfrandbrief electronic trading Eystems,
TBIS-R and $G D O$, and the developmen IBIS-R nnd $G D O$, and the development
of the new findies tracking the price and performanice of Pfandbriefe, Number Two: German Pfandbriefe are not the German equivalent of US mortgage bonds

A key feature of the history of the German Ptandbrief market is that no isssuer of these bonds has ever detaulted For this, credit goes both (i) 'to the watertight nature of the cols 'Ixteral agatinst which Prandbriefe are oversee the market. As an enthusinstic note on the market published in May by Merinll 1 ynch insists, the key investor appeal of this market relates to strici German regulations that govern the quality and structure of all assets seeuring Pfandbriefe The Federa Banking Supervisory Authority closely
issuers, making Prandbriefe one of
the ssfest international fixed-ineome the sqfest international fixed-incom
investrments." "SSafest" is the operative word here, because the security backing Pfandbrief issues mast be distingoished carefully from the collateral supporting asset-bscked (usually mort-gage-backed) securrities in markets such as the US. The critical difference
between the two is that no German Pfandbrief is ever secured against any indvidunl loan per se. Instend, individnal Pfandbriefe are all securred against a large, seperately régistered pool of Ioans to the public eector (in the case of Public Pfandbriefe) or of first mort gages on residential and commercial
property (in the case of Mortgage Pronertbriefe), A firther in-built safe guard in the case of Pfandbriefe is that no mortgage ellyible as collateral can ever exceed $60 \%$ of its prodenty assessed lending value - which equates to 'an over-collateralization ratio of 166.67\%.

An additional, and critical, 'reature of the security of the Pfandbrief marke in general, and of the market for Jumb
Pfandbriefe in particular, is that the Prandoriefe in particular, is that the ever to do with the German mortgage market. This yankes the common (bn insecurate) reference to Pfandbriefe a "German mortgage-backed bonds" one of the great mismomers of the finter ational capital market
In 1995, $78 \%$ of new issues in the Phandorief market were Public Pfanc
briafe. This means that the collatera briefe. This means that the collateral
which backs them is made up of a pool of loans to the German pubicic sector in the form of the federal and state gov erament as well as municipal anthor

## The German Pfandbrief in a nutshell

The Prandbrief - for which there is no meaningful English translation - is a of specially authorized hemkes under a strict legal framework dating hack almost 100 years. Germany's Mortgage Bank Act (enacted in 1900) and its Prb lic Sector Ptandbrief Act of 192 D limpure private mortgage banks, three mixed private mortgage banks, 1 regional Landeshanken and six institutions. offecially classified as "puhlic sector bankes with mpecial tasks". As of the end of June 1996, some $60 \%$ of Pfandorise ontstanding was account ed for by private mortgage banke, with tio-sector issuars.

An Illuminating measure of the se curity offered by the Pfandbrief market is that in its entire history, no Pfandbrief istuuer has ever defandteal on its obligations. The collateral beact
ing Pfandbriefe takes the form either of real estate mortgages in the case of Mortgage Pfandbriefe) or loans to
 otyle collateralized honds, the security is not allocated to any individual issue, but masintained on an independently duces individual issue-specinic risk
As of the end of Derember 1995, the German Pfandbrief market was the chird largest the US and with DM 1258 bilion outstanding, was more than twice the size of the UK Govermment bond ("Git") market. The Pfandbrief market accounts for around $35 \%$ of the antire German bond market and is comfortably larger than the Federal Govermment bond ("Bumd") market, which contributes just under $28 \%$ of products.

Jumbo Pfandibrief issuers

| 1 Isener | Na, or | $\begin{aligned} & \text { Totat } \\ & \text { Doume } \\ & \text { DM (m) } \end{aligned}$ | $\begin{gathered} \text { Shure } \\ (x) \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| 1. Daptarlank | 7 | 27,000 | 16.25 | 2,429 |
| 2 Hypothekenbank in Eace | 7 | 12,500 | 28.95 | 1,788 |
| 3. Rbolinicte Hypotimenoweenk | 5 | 70,500 | 10.04 | 2,100 |
| 4. Altemeane Hypottekensank | 7 | 10,000 | ${ }^{9.58}$ | 1,429 |
| 5. Bayetracte Verstanbemk | 5 | oo | 21 | 1,300 |
| 6. Deviscrie Hypothokenbenk Framkdurt | 5 | 6,500 | 6.23 | 1.300 |
| 7. Weestinneche Hypotholemitaik | 4 | 6,000 | 5.74 | 1,1500 |
| 8. Freancurrer Hypothokenbenk Centralbe | 4 | 5,000 | 4.78 | 1,250 |
| 9. Wirrtamberdeche Hypatiokenbank | 3 | 4,000 | 3.82 | 1,333 |
| 10. Bayerische Hypotheken- und WJecheothank | * 2 | 3,500 | 3.36 | 1,750 |
| 3i. Westdoutteche Lenderbenk | 2 | 3,500 | 3.35 | 1.730 |
| 12. Bayerische Lendeabunk | 2 | 3,100 | 2.96 | 1,550 |
| 13. DG Hyp | 2 | 3,00 | 287 | 1,500 |
| 14. BenthnHzanoversche \% Hpottrokenbank | 2 | 2,500 | 239 | 1,260 |
| 15. Norstoorteche Lendebement | 2 | 2.500 | 239. | 1,250 |
| 16. Nümberter Hypothekenbenk | 2 | 2,00 | 1.91 | 1,000 |
| 17. Landesbenk Suchien | 2 | 2,00 | 1.91 | 2,000 |
| 18. Deatseche Hypothekentumk Hannover | 1 | 2,500 | 1.4 | 1.500 |
| 19. Bayorische Mandolismank | 2 | 1,000. | 0.96 | 1,000 |
| 20. Hypottrekenbenk in Hembure | 2 | 1.000 | 0.96 | 1,000 |
| 21. Suideanteche Bodenerroditbenk | 1 | 1,000 | 0.96 | 1,000 |
| Total Jumbo Ptamabriet Market | 67 | 109,600 | 100.00 | 1,561 |
| Issuet Groups | No, of Hasces | $\begin{gathered} \text { Totan } \\ \begin{array}{c} \text { volume } \\ \text { DM }(\mathrm{m} .) \end{array} \end{gathered}$ | share, (x) : 1 |  |
| 15 Purb Mortenger Banks 2 mixed Morteage Banhe 4 Inndachonixan | $\stackrel{52}{7}$ | $\begin{aligned} & 83,500 \\ & 10,000 \end{aligned}$ |  | $\begin{aligned} & 1,005 \\ & 1,429 \end{aligned}$ |
| Totar Jumbo Ptanibrreot Maiket | 6 | 106,600 | 100.00 | 1,56x |

ties. Given that under German law there is a constitutional obligation for montual Inencisis support (Finanzansgleich) between the Federal Govern ment and the states, municipal govern ments \&nd other puble-sector entitie this means that Piublic Pfandbriefe of fectively offer investors quasi-govern

Fact Number Three
In Germany, ratings are not required in the Pfandbrief Market
Because of tbeir outstanding quality and safety. Panadbriefe enjoy a privilesed position in Germany's regulatory sary. Their eligibily so curities (mindelasicher) and as collateral for the Bundesbanl's money market repo transactions reflects this special status. Furthermore, as part of the portrolio of German bsnks and securi

Hes companies, Ptandbriefe are privi leged in terms of equity requirements. They are preferred as assets for insurance companies reserves and can be compantes. $\because \quad$ Given these and other provisions stipulated by German lavo, PfandGrier issuers bave no need tor ratiogs 4 cies were seldom asked by their inter national clients to assegn ratinge This brs changed since the inuus uration of the Jumbo market and the internationalization of the Pfandbrief sector which has accompanied it. Many international investors ane prohibited from haying unrated paper,
regardess of their percived aset regardess of their perceived asset wards the farther internationalization of the Pfandbrief, market forces ontside of Germany will increasingly demand ratings for issuers wanting to accessa a broad and diverse international investor base.


Siemens' earnings growth is stuttering, raising questions about the group's strategy and structure. Wolfgang Munchau asks Heinrich yon Pierer, chairman, to justify the performance of the German conglomerate, whose shares have underperformed over the past five years by more than 25 per cent?

## Driving up productivity

 second largest industrial
is trants
trant is arank about the company's
share price performanee, which
has not kept pace with the rest of
German "ew are notry. making enough
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And it is also the opinion of the
board that we are And is also the opinlon of the
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ing enough money. he pald in
interview. He promised a relent. less campaten to drive up produc-
tivity beyond tivity beyond existing measures.
roo the past two years. Ste-
mens has been tincreasing eatninges at a rate of over 20 per cent
each year. but earnings. ss Mr
von Pherer admits. will remain von Pherer admits. willt, remain
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slowing over the next few years. Tois is because of the wew years.
omy aand the somowlown in the
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 SNI ap pealing to PC mass

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 Sison iememperer frate increasingl







For information please contact Jyrki Taluitie $(70-95) 967-120$ in Moscow or Michael C. McAuliffe (0171) 322-6336 in London.

 Tr-

LKB Baden-Wïrtenberg
Finance N.V.
$\begin{aligned} & \text { Uss1,000,000.000 } \\ & \text { Gaxranteed foaing rate } \\ & \text { notes due 1998 }\end{aligned}$
Ageat. Morgan Guaranty
JPMorgan






is one of them - and growing
hannover re
Haznover RackeresicherungsAXtiengesellschaft
P.O. Box 610369,30603 Hsncoler
P.O. Box 610369,30603 Hsmnover, Germany
Phone $+49 / 511 / 56040$, Fax $+49 / 511 / 5604188$

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stock exchanges

AMERICAS NEWS DIGEST

## ADT to sell US vehicle auctioneer

## arituek





 divestmient of ADT Automotive. ADT wing bonl have hoped
actvitie in the electronic securtty services sector and

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 operatimg incomen of sylm in the 12 moontht ending
September 1996; on net sales of 5287 mm

Repsol plans Peru investment




Banco Santander IPO popular
$\qquad$


 antander Caile Holding, which is responsible for all the eroup's activities in Chile, and represents' 27.7 per ceant of
the Santander chile capital The balance of the capital
ficrease would be subscribed by Banco Santander itself, the group sal

## CSX bid fuels Conrail battle

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# YPF at top of expectations 



## Henkel offers \$1.2bn for Loctite



New capacity lifts Telebrás at nine months
$\qquad$

## Valeo

## NEW SHAREHOLDERS

PURSUIT OF INNOVATION AND GLOBALIZATION STRATEGY

## - New shareholders

Valeo's Board meeting on Noveribber 4; 1996 was infoimed of the disposal of the stake held by Cerus ini Valieo to: The Cornpagnue Generale dindustre et de Participations (CGIP), which becomes Valeo's prime shareholder with a $20.2 \%$ stake and $19.5 \%$ of votling rights. CGIP was
previously a shareholder fin Valeo fromin 1986 (with an $8 \%$ previousty a shareholder im valeo inom 1986 (wilh an $8 \%$ been a member of Valeo's Board since 1986
The Caisse des Dépôts et Consignations, which already holds a $1.9 \%$ interest in Valeo and is increasing its stake by 3.5\%, to $5.4 \%$.
-JP:Morgan GT Corporation which becomes a new shareholder with a

New Board Memben
Jano hew members represening CGX, Guy de Wouens, Jean Janodet and Arnaud Fayet have been co-opted by the Board and will be proposed to shareholders at the next General Assembly called to approve he Group's 1996 accoumts. They will be replacing Rodolfo De Benedetui, Cerus), who are resigning their seats.

## Mnterim Dividenc

The Board has decided to pay an extraordinary interim dividend of 10. French francs per share, which will benefit from a 5 franc tax credit It took into consideration Valeo's fimancial situation, the regular in
The Credit du Nord will make the interim dividend payment as from November 18. 1998.

- 1986-1996-11 years of grown

After Cerus took a stake in Valeo in 1966, the Group focused entirely on the automotive components industry for passenger cars and trucks. -Valeo has intensified its industrial investments on all the world's key markets and
The Group has become a systems supplier and has developed it electromics expertise allowing it to offer complete modules and systems in line with the evolution of the automotive industry.
At the same time, Valeo has deployed an acquisitions policy to strengthen its core businesses and diversify.
Climate Control, Engine Cooling, İighting Systems, Flectical Materials, Wiper Systems and Distribution to achieve critical mass. It has also set up new operations dedicated to Security Systems and Electronics.
Valeo has this strengthened its idenity as an independent automotive supplier at the service of all car and truck manufacturers and has become one of the world's inajor companies in the industry.
Tb serve its global strategy, Valeo has developed its own management systems and a 5 Core Strategy process which provide the Group with common working methods and took
TodayValeo has 95 production and $R \& D$ facilities in 20 cointries and employs 31,000 people.
Expanding throughi internal as well as external growth operations, Valec has increased its sales from FF 12 bilion in 1986 to close to FF 29 billion in France has risen from $46 \%$ in 1986 to $68 \%$ in 1996. Its profitability he

abled the Group to mance development and provide a return on capital.
During the same period, Valeo's share price has risen from 71 French francs at the beginning of 1986, to 10 French francs on November 4, 1996 (taking into account the 5-to-1 stock split in May 1994)
ince 1986 fixed assets have increased by a factor of 3.4 while stockholders' equity has risen by a factor of 5 and he Group has eliminated indebtedness through improved results and reduced working capital requirements.
Balance sheet structure at 12.31.1986 and at 06.30.1996 (III FF millions)

|  | 1986 | 1996 |  | 1986: | 1996 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Fixed assets | 230 | 11,025 | Stockholders' equity | 2,134 | 10.758 |
| Working capital | 2,652 | 1,692 | Minoriky interests | 437 | 351 |
| (Debt)/Net cash | $(2,332)$ | 186 | Provisions for contingencies and charges | 979 | 1,794 |

- 1996: a year of transition

The agreement between Cerus and Valeo's new shareho
For Noel Goutard, Chairman \& CEO ofValeo, "this outcome preserves Group's identity and integrity. It meets with general approval and in particular has the backing of Valeo's key European, notably French, and American customers
"Valeo's new shareholder structure will mean the continuation of ourstrategy proctucts and systems on a global basis;' adds Noel Goutard. The Chairman stresses that, "this solution was made possible by the continued confidence expressed by customers in Valeo throughout 1996. by the support of shareholders and by the profess. In 1996, after 9 mon
In 1996, atter 9 months activity, the Group announced ales up by $16.7 \%$
agaimst the same period in 1995. Sales are set to near the FF 29 billion mark for the year 1996.

## M Long terms Strategy

The new shareh structure allows Valeo to pursue its long term growth strategy
In the coming years, Valeo will adapt itself to seize the opportunities The Group will be involved in the dustry:
which will have to comply with constraints related to costs, safety, urban mobility, multi-meria commurications, the environment and vehicle recyclability. These changes will contribute to the renewal of the vehicle Ame, more specincally in the major markets of Western Europe, North by enhancing technological imorvation in line with the expectations of both vehicle mamufacturers and motorists. It will back up its industrial expansion by developing new service activities.
In the emerging countries of Asia, South America and Eastern Europe, the Group will be participating in the strong growth of the car and utility vehicle industry.
As it has done in the past, the Group will continue to focus on its strategy to satsiy the expectations of is parmers, namely its customers, employees

Demand for $\$ 250 \mathrm{~m}$ commitment to build a cruise ship at Finnish shipyard
Kvaerner fails to find Cunard buyer By Tim Burt


UniChem plans sho
closures

By Christopher Price
One in ten of Lloyds
Chemists' 924 shops could be
 hid hy UniChem is success
ful
Mr Jeff Harris, chief execu-
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The value of UniChem's cash and stare hid fell about
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mium for the brand name modern ship my the foet and
and - onotroversialy -a that is the Royal Viking cruise ship at its Masa yard a
Pilkington drops float plan


$\frac{\text { LEx Comment }}{\text { Tomkins }}$

## TI urged to lift

 Forsheda bid| Tmm Burt | this week. TI de |
| :---: | :---: |
| Henderson Investors, the | Offer in is letter |
| d manager, yesterday | ager asked the |
| ged TI Group to lift its | ing and aerospace conc |
| E1390m (5308m) bid for | lift its offer of SKr |
| da, the Swedish poly | share (\$33.74p) for holders of |
| engineering company. | the 8 shares to match the |
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Hés survived the massacres. Now help him survive the ceasefire.

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## US buoyancy gives Europe early support

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whthe sald EU states were
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Mint rend the headlines" beyond the headlineser got
Mr Mard Mr Mark Fox chief Eur
pean strategist at Leehman


Investors largely liked what they saw in the resultin
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can control of both houses of Congress and a second tarm from the Democratic presi-
deat. Mr Bill Clintom.
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Banks improve their disclosure of derivatives

| By Samer Istandar | ment in 1995 was the continued expansion in the num- |
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| Disclosure by banks and | ber of institutions disclosing |
| securites houses of their | quantitative information or |
| derivative positions | Hisk", the report says. "In |
| year, according to a regula. | 1995. 36 banks provided val. |
| s report poblished today. | ueat-risk based disclosurues. |
| The report - by the Basie |  |
| Banking |  |
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| Securities Commissions-- | between trading activities |
|  | The report points out that |
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| conducted in 1993. Sisty-slx | titative disclosures of tras- |
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## Dollar fails to gain on US election results




Burma returns to the rice export market

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| :---: |
| After cancelling contracts to export 500,000 tonnes of rice earlier this year. Burma has re-entered the world rice export market. shipping 20.000 tonnes in August under new contracts and tonnes in the first quarter of next year, traders said. <br> Burma, which maintains a government mooopoly on rice exports, is unilkely to shipments as traders bave lost some confidence in the country's ability to honour contracts after the debacle of 18 months of unfurfined contracts. the traders said. <br> The August contracts are the frrst since tbe govern- mens imposed a moratorium on new rice exports in February. 1995, during a dra- |
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Planting in the Mandalay regio
(ane basket equals 20.87 kg )
per acre. The World Bank
says these price distortions
lower Bumasis rice yyeld per
acre by 10 per cent.
 With the country following tary regime has been bank-
atrict policy

If the 150,000 tonnes of rice
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bring tha total

 1995-96 exports of 350.000
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exports in 1 1994-95, which




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Burma of of nial Burma of the 1920s
Fhen ti was conssidered the when it was cons
rice bowl of Asia

Near-term rise forecast in metals


## Grain futures

 consolidate| By Deborah Hargreaves and Robert Corrine <br> Cbicago grain futures started to consolidate yesterday following Tuesday's fall, which knocked 2 per cent off wheat at the Chicago Board of Trade. <br> Traders covering their sbort positions pusbed wheat futures up three cents two cents a bushel by midsession. Soyahear futures sbot up six cents a bushel to $\$ 6.78$ following a rise of two s6.78 following a ceots on Tuesday. <br> Soyabeans bave been <br> buoyed by a squeeze on supplles, with large grain buy. bushels of beans against the CBOT's November futures contract yesterday crop. their bands on the |
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COMMODITIES NEWS DIGEST Russian diamond
deal faces delay

 been negotiating with Almazy Rossii Saksia, ihe bieg best
Russian producer. However. ARS has been accused by
Russias finance ministry of serious financial violations
 yesterday: "II ARS is distracted by goverament investigations, it could lead to mare delays." December
De Beers' contract with Russia ran out in
but a memoranduan of understanding about $a$ new


Indian crude oil output to fall India's crude ofl production is expected. to drop bs 3 3n
tonnes to $38.72 m$ for the 199697 year, the Indian government said yesterday. The decline trin output is due
to erratic behariour of certain oil field in the country."


 tonaes in fis India. Whitch importst mare than half the oil
imports fetroleump products in consumes annually. Mr Baalu
and
 15 per cent to 47.7 Tm to onnese in the e eas to March.
Domestic demand is incresing by 7 per cear a y yar.
Mr Baalu estimated demand for petroleump product
 Loll
BHP project approved

 Din Met betmig the other large shareholder. The aim is to
bring the mine into productoon in the second half of 1998 . bring the mine into production in the second half oo
PAn Fremg steel, the Taiwanese steel group and
Perth-ased Kingstreama Resoncreces, have been give
 Among the details of the statat agreement is a provision
for a pipeline iteconce which might temable the enarners to
source soirco gas from the Carnarvon Basin, if a contract canno
be negotiated with the state-wned gas company. They be negonated with the stateowned gas company. They
said the only oconcorr raved by the government was the
location of the steel mill
Nikhi Tait Sydney

## JOTTER PAD

base metals



 ENERGY
CRUOEOL MM E
Precious Metals continued GRAINS AND OIL SEEDS SOFTS





SOFTS

 LONDON TRADED OPTIONS







FINANCLAL TIMES THURSDAY NOVEMBER 7.1996




FINANCLAL TIMES THURSUDAY NOVEMBER 71996


Takeover talk and Wall St boosts UK stocks

 $\qquad$ ng sessions.


calls for further increases in UK
interest rates.
The FTSE 100 fell back as the interest ratess. 100 fell back as the
The FTSE
inflation news was announced, iniation news was announced,
the index fallug into the red overr
lunchtlme and down 9.4 at linchtime
its
worst




if you are a regular reader of the Financial Times and wound like to play a part in shaping its future, The Panel will be made up of a representative group of Financial İmes readers from all European ccenties. Menvership nin tast up to two ysars duing which the we will ask members to complete a:ee to four questionmaires per year.

Each questionnaire will take no more than $10-15$ ininutes of your time and the information we
 tenimes. respondents in each surney will be emtered into a prize draw.
Compieted questionnaines wif be processed by an independent computer bureau. Media Plus Recenroi, ard all data recined wid aa treated in the stristest confidence with results being used in statistica. fom chly. so. to heve a say. just say that you wouid ike to join the FI Reader Parel by completitig tre coupon biow. as a token of our appreciation, all retumed coupons will be eritered hro a daty io win one of 5 Finaricial Times leatherbound Desk Diaries (worth approximately $\$ 50.00$ ).

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NASDAQ MATIONAL MARKET

## US shares head for fresh peaks





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 had outperformed the evectror
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 investors were gald to be
aweiting more news about
President Boris Yeltsuitis


by $2.6 \%$




## Tokyo a



## Siemens off $9 \%$ as bourses climb




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